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# Impacts of changing relative prices on farm level dairy production in the UK

S. Ramsden\*, J. Gibbons, P. Wilson

Division of Agriculture and Horticulture, School of Biological Sciences, University of Nottingham Sutton Bonington Campus, Loughborough, Leicestershire LE12 5RD, UK

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#### Abstract

This paper presents a linear programming model designed to evaluate the impact of changes in milk to milk-quotaleasing price ratios, nitrogen fertiliser and concentrate prices on the profitability of a technically efficient UK dairy farm. The model incorporates energy and protein requirements of cows of different yield levels and allows substitution between forage and concentrate feeds. The results show that there is a large financial incentive to reduce input levels and move to lower yielding cows as milk to milk-quota-leasing price ratios fall relative to prices for concentrates and nitrogen fertiliser. However, under proposed reforms to the Common Agricultural Policy, and at current UK milk prices, technically efficient producers will find it profitable to continue feeding relatively large amounts of concentrates to relatively high yielding cows. © 2000 Elsevier Science Ltd. All rights reserved.

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## 1. Introduction

As a result of the favourable growing conditions for grass relative to arable crops, dairy farming in England and Wales is concentrated in the North and West (Farrar and Franks, 1998). However, dairy farms are also present, in smaller numbers, in the drier arable Eastern counties of England, farms in these areas being characterised by greater use of concentrates (feeds based largely on cereals or cereal mixes) and greater milk yield cow<sup>-1</sup> (Farrar and Franks, 1998). Choice of feedstuff for milk production is also influenced by the Common Agricultural Policy (CAP), which, compared to world prices, increases the price that dairy producers

receive for their milk (through production quotas, intervention storage and levies on imports) and increases the cost of concentrates (through cereal intervention and import levies). Reforms to the CAP in the early 1990s led to a 30% cut in the cereal intervention price. The 'Agenda 2000' reforms will cut both price support for cereals and milk; however, reform of the dairy sector has been delayed until 2005-06 (Commission, 1998; Agra-Europe, 1999). Thus, recent policy changes look set to shift the milk/concentrate price ratio in favour of greater use of concentrates over the short to medium term. However, in contrast to prices in the 'euro-zone' countries, the UK milk support price has been adversely affected by exchange rate movements. In addition, the cost of gaining high milk yields through greater concentrate use is also

<sup>\*</sup> Corresponding author.

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affected by the cost of leasing quota for production over a farm's designated quota amount: Farrar and Franks (1998, p. 80) in a survey of English and Welsh dairy farms, found that over the 1996– 97 marketing year, 11% of total quota was leasedin or purchased outright, with an average leasing price of £0.126  $1^{-1}$ . At an average milk price of £0.249  $1^{-1}$  for the sample as a whole, the effective price of milk was, therefore, only £0.123  $1^{-1}$ , after accounting for the opportunity cost of holding quota.

Given this background, it is appropriate to investigate the potential impact of changing input and output prices on a typical UK dairy system. Emphasis in this paper is given to changes in the milk to milk-quota-leasing price ratio, the cost of concentrates and the cost of nitrogen fertiliser. Assuming profitability to be the major concern of producers, the analysis uses a farm-level linear programming (LP) model to establish optimum adjustment strategies under the assumption that producers are 'technically efficient', i.e. producers are operating on the technically feasible dairy production frontier for a given combination of inputs (e.g. Wilson et al., 1998). Following Ramsden et al. (1996), the costs of non-adaptation are also calculated to quantify the incentive that exists to adapt to changes in relative prices. The paper is arranged as follows. Section 2 discusses some previous LP models of livestock systems and draws out the relationships that are important to capture in modelling farmer adaptation strategies; Section 3 gives an overview of the model structure. In Section 4, a comparison of model results with actual farm data for England and Wales is given for validation purposes and model results for different input-output price combinations and adaptation strategies are presented. Section 5 concludes the paper and considers the implications of the results for the effective management of dairy farms within the UK.

## 2. LP modelling of livestock systems

Rigby and Young (1996) combine conventional farm-level economic models with environmental sub-models to investigate the impact of environ-

mental regulations on a sample of farms in the Northwest of England. The models include a fertiliser response fimction, with greater levels of nitrogen allowing increased stocking rates. Yield  $cow^{-1}$ , is (implicitly) assumed to be independent of stocking rate and no attempt is made to model vield response to concentrate use. Killen (1988) uses a similar approach to model optimum stocking rates under a quota restriction. Within the constraints of the model, milk production is assumed to be a function of the amount of nitrogen applied to grass and the profitability of alternative enterprises, with yield  $cow^{-1}$  and herd size being held constant. Berentsen and Giesen (1995) use a more sophisticated approach, which incorporates a 'bio-economic' model to determine energy requirements and dry matter intake capacity for a fixed level of milk production. Grass dry matter production is modelled using nitrogen response functions which are dependent on soil type and available ground water supply; remaining nutrient requirements are satisfied from homegrown maize and fodder beet and/or purchased concentrates and silage maize.

These approaches all assume a given milk yield, with the more sophisticated models allowing feed requirements to be met by a combination of forage (grass, silage and other fodder crops) and concentrates. Total milk output is generally assumed to be a function of the amount of nitrogen applied, with greater amounts of nitrogen allowing the stocking rate  $ha^{-1}$  of grassland to be increased. However, adjustment to changing input/output price ratios could include more complex changes than are allowed for in these models, in particular, the option of varying concentrate feed and milk output levels cow<sup>-1</sup> is not explored in any detail. Furthermore, with machinery and labour costs in 1996-97 representing approximately 8 and 22% of total costs  $cow^{-1}$ , respectively (Farrar and Franks, 1998), an analysis of adjustment strategies over the medium term should also allow for changes in the level of these 'fixed' inputs. Therefore, in the following section, we describe a farm level model that attempts to incorporate a fuller range of adjustment strategies available to farmers to respond to changing input/ output price ratios.

# 3. The farm level model

The model is represented schematically in Fig. 1. A full algebraic description (with additional notes) is given in the Appendix.

## 3.1. Land, labour and machinery components

The model describes an 80-ha farm divided into four 20-ha rotational blocks within which forage crops (grass, two cuts of silage and hay) and arable crops (winter and spring barley) can be grown. Forage crops are utilised by dairy animals (calves, heifers and cows) or by beef animals (retained male calves sold at 18 months). There are two types of skilled labour available, the farmer and full-time workers who supply 'ordinary' and 'overtime' labour hours; both these categories are adjusted for social (normal working week, illness) and seasonal (hours available for outdoor operations) factors. Additionally, casual and contract labour can be supplied, up to pre-specified limits; contract labour is supplied with machinery. These five items make up the total weekly labour supply, in hours, available to the farm. Skilled labour is needed to operate machines; these, together with any contracted machines and machines not requiring an operator, make up the total machines on the farm.

Jointly, labour and machinery supply field time: the weekly hours available at different times of the year for field operations. There must be sufficient machines (with field equipment in the case of tractors) and labour to meet field operation requirements (i.e. the field workrate coefficients). For example, the model cannot draw on additional casual labour if there is insufficient machinery capacity to utilise this additional labour. The time-frame available for different operations corresponds to average conditions for southern England; crop (including forage crops) operational requirements cannot be met from field time weeks outside these boundaries. Timeframes and workrates are taken from Nix (1996).

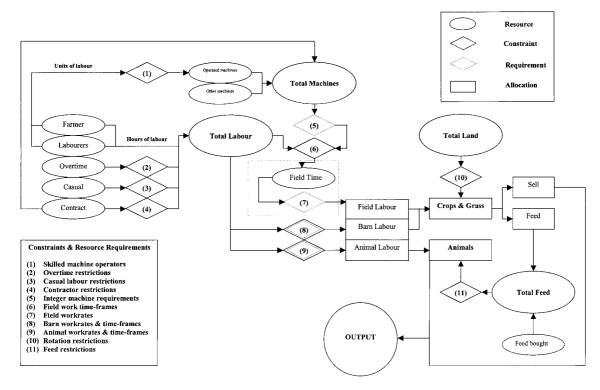


Fig. 1. Model overview.

Transfer variables ensure that surplus field time labour can be used for indoor tasks (barn labour and animal labour) and that there is a distinction between indoor and outdoor tasks, with the timeframes for the latter being determined by seasonal and social factors and the former being determined only by social factors. The amount of labour required for animal work is determined by the number of stock and the animal workrate coefficients, again taken from Nix (1996). Casual labour is not available for stock operations or specialised field operations such as combining.

## 3.2. Dairy component

The dairy herd consists of cows, heifers and calves and the model assumes an autumn calving pattern. Cows can have annual milk yields of 5000, 6000, 7000, 8000 or 9000 l (Table 1). Annual milk production is equal to the amount of quota owned plus quota leased in less quota leased out, with production resulting from the number of cows included at different yield levels.

Following Farrar and Franks (1998), herd replacement rate is assumed to increase as milk yield increases, to capture the higher culling rates necessary to maintain high yielding herds. For the respective yield levels of  $5000-9000 \ 1 \ cow^{-1}$ , these are assumed to be 22.5, 24.5, 26.5, 28.5 and 30.5%. Cows can be replaced by heifers reared on the farm or by bought-in 2-year old 'down-calving' heifers. Cows are assumed to calve once a year, with 50% of calves being male and 50% female. Male calves are sold or retained for the beef production; female calves are sold or retained and reared as replacements for the dairy herd.

Table 1

Mean and maximum weekly milk yields for average annual milk yields used in the model

| Yield cows <sup>-1</sup><br>(l year <sup>-1</sup> ) | Mean yield<br>(1 week <sup>-1</sup> ) | Maximum yield (1 week <sup>-1</sup> ) |
|---|---------------------------------------|---------------------------------------|
| 5000  | 96.45                                 | 160                                   |
| 6000  | 115.73                                | 192                                   |
| 7000  | 135.03                                | 224                                   |
| 8000  | 154.31                                | 256                                   |
| 9000  | 173.60                                | 288                                   |

The cow labour-workrates for milking are adjusted for different milking out time requirements of different yielding cows, assuming a 6/12 herringbone parlour and a 6000-1 standard cow (Table 2). Thus, as milk-yield  $cow^{-1}$  increases, the labour requirement for milking increases. Weekly milking time cannot exceed 35 h (equivalent to two 2.5-h milkings a day). Milk production is constrained by available quota; production can be increased by leasing-in quota or reduced by leasing-out quota as with current policy in the UK. The decision was taken not to model purchase and sale of quota, first because UK quota is attached to the holding rather than the producer and thus transactions tend to be limited to landowners. Second, it was felt that the opportunity cost of holding quota was more appropriately modelled using leasing: indeed, some 10% of UK producers retain ownership of quota but lease it out annually, thus providing a significant pool of quota for the leasing market (Anon., 1997).

# 3.3. Beef component

Beef production is assumed to be an 18-month system; this is the most common lowland beef production system in the UK not involving specialised beef dams (Jenkins et al., 1998). In addition to male animals from the dairy herd, male calves can be bought in from outside the farm. Headage payments, payable on male animals only as part of the CAP's beef support system are paid at age 10 months, up to a maximum of 90 male calves.

Table 2

Mean and maximum milking out times (l week<sup>-1</sup>), assuming a 6/12 herringbone type parlour<sup>a</sup>

| Yield<br>(1 cow <sup>-1</sup> ) | Mean MOT<br>(min cow <sup>-1</sup> ) | Max. MOT<br>(min cow <sup>-1</sup> ) |
|---------------------------------|--------------------------------------|--------------------------------------|
| 5000                            | 3.594                                | 5.116                                |
| 6000                            | 3.879                                | 5.589                                |
| 7000                            | 4.165                                | 6.062                                |
| 8000                            | 4.450                                | 6.535                                |
| 9000                            | 4.735                                | 7.008                                |

<sup>a</sup> Total milking out time (MOT) in minutes per milking per  $cow = 2.75 + 0.207 \times (weekly production in kg/14)$ . Source: MAFF (1981).

# 3.4. Feed component

The model allows animals to be fed on farmproduced grass, silage, hay and barley or boughtin hay and concentrates. Stock weekly-energy- and weekly-protein-requirements are calculated from Alderman and Cottrill (1993) using a standard lactation curve to adjust for weekly milk yield at each yield level. Feed energy and protein content, assuming average quality feed and 15% wastage, are from the same source. Minimum stock diet quality (energy density) is estimated from recommended diets in Chadwick (1997): this restriction ensures that only feasible combinations of forage and concentrates are used to attain a given milk yield (i.e. to obtain higher yields cows must be fed not only more feed but feed of a higher energy density). For example, cows with an annual yield of 5000 l do not require concentrate supplements during the grazing season while 9000-1 cows do. Provided these restrictions are met animals can be fed on any combination of available feedstuffs. Which combination is selected will depend on the relative costs of producing or buying each feedstuff. A further restriction is placed on calves, which cannot eat silage until 6 months old.

Forage can be provided from grazed permanent or temporary grass, two cuts of silage (May and July) and hay (cut once in June). Silage and hay 'aftermath' grazing are available from 4 weeks after the last cut. Stock are turned out onto available grassland from early April to early October. Weekly grass growth and yield is based on a double gaussian function fitted to a typical growth curve (Thomas and Young, 1982). The gaussian function is used as it captures the 'double peak' associated with grass growth in the UK - one in May/June and a smaller peak in September. Following Dowle and Armstrong (1990), a fertiliser response function is used to estimate dry matter yields with four levels of fertiliser applied four times annually; slurry applied between mid-March and the end of August is included in the nitrogen budget. Maximum annual grass yield, at the highest fertilisation level (400 kg ha<sup>-1</sup>), is 11.45 t DM  $ha^{-1}$ . The three other points on the response curve are 250, 100 and 0 kg ha<sup>-1</sup> giving 80, 50 and 26% of the maximum yield respectively. The model

allows fertilisation of areas of grass at different rates (e.g. 10% of grazing grass could be fertilised at 400 kg ha<sup>-1</sup>, 20% at 250 kg ha<sup>-1</sup>, and 70% at 100 kg ha<sup>-1</sup>). For hay and silage the amount of dry matter conserved is dependent on the cumulative grass growth until cutting time for each fertilisation level, later cutting produces greater yields. Wastage of grass is assumed to be 10% if grass is cut for silage and 15% if cut for hay.

The capacity to substitute different feedstuffs gives the model the necessary flexibility to respond to changes in output and input prices. For example, as nitrogen prices fall, the additional grass produced can substitute for concentrate at a given yield  $cow^{-1}$ . Under the same scenario, the model can also increase the number of stock carried ha<sup>-1</sup> subject to other constraints. However, in practice, due to poaching, milk yield  $cow^{-1}$  will decline as stocking rate increases (Thomas and Young, 1982). Therefore, total stocking rate is constrained not to exceed two livestock units on the proportion of land available for grazing; livestock units animal<sup>-1</sup> are as given in Nix (1996).

# 3.5. Machinery and labour costs

Owned machine operating costs (fuel and repairs) and annual ownership costs (depreciation, interest, tax, insurance) were calculated from Nix (1996). Ownership costs are specified for tractors, trailers, grass conservation equipment, fertiliser and spray application equipment, cultivation and drilling equipment and combined harvesters. Fuel and repair costs were assumed to be linearly related to machine usage. All field activities can be contracted out up to a maximum of two contractors for each operation each week; silage and hay conservation, if contracted out, must be contracted out in entirety. Annual labour costs were also taken from Nix (1996). Other costs within the model (e.g. parlour equipment and cattle housing) are assumed to remain fixed.

# 3.6. Objective function

The objective function is the maximisation of farm net margin, i.e. total annual output net of variable, labour (full-time and casual) and machinery (owned and contract) costs of production.

In total, the model has 9674 columns and 5881 rows, making it substantially larger than the LP models discussed in Section 2. Model size reflects the detailed specification of physical relationships between different levels of nitrogen and available forage (and, therefore, stocking rate), levels of different feeds and milk yield, milking out times, breeding herd depreciation, alternative sources of labour and machinery, integration of labour and machinery constraints and distinction between indoor and outdoor tasks. Furthermore, all production relationships are specified on a weekly basis, thus enabling changes in resource availability and use over the farming year to be fully represented.

The model matrix was generated with MP-MODEL and solved with MP-OPT (DASH, 1997). MP-MODEL matrix generation code is available, on request, from the authors. Results were recorded and are presented and discussed in the following section.

## 4. Results and discussion

The model was run with price levels for milk, quota-leasing, nitrogen fertiliser and concentrate set at average levels for sample farms in the "Highest Quartile Net Margin per Hectare" category in the Farrar and Franks' survey, under the assumption that these higher performing farmers would better represent technically efficient levels of production. Model results and for the sample farms are shown in Table 3.

The model chooses the maximum number of cows possible (given the stocking rate limit) at the highest possible yield level. This results in greater concentrate use and herd depreciation than the survey figures. The model chooses silage rather than hay as a method of grass conservation; however, less silage is fed than on the survey farms, with more nitrogen being included to grow 'fresh' grass (10.8 t cow<sup>-1</sup>, assuming a dry matter content of 20%). Overall, the results typify a higher input–output system than the survey figures; a priori we would expect this given the technically optimal

#### Table 3

Comparison of model results with highest quartile net margin  $ha^{-1}$  farms from a survey of dairy farms in England and Wales<sup>a</sup>

| Variable                                  | Model   | Top 25%<br>net margin |
|---|---------|-----------------------|
| Grassland area (ha) <sup>b</sup>          | 75      | 73.37                 |
| No. of cows                               | 92      | 119.7                 |
| Total milk (l)                            | 827,436 | 775,297               |
| Milk yield $(1 \text{ cow}^{-1})$         | 9000    | 6477                  |
| Milk price $(\pounds l^{-1})^b$           | £0.2535 | £0.2535               |
| Lease-quota price $(\pounds l^{-1})^b$    | £0.113  | £0.113                |
| Total quota (l) <sup>b</sup>              | 774,522 | 774,522               |
| Quota leased in (l)                       | 52,914  | 775                   |
| Concentrate (t $cow^{-1}$ )               | 3.84    | 1.71                  |
| Silage (t $cow^{-1}$ )                    | 6.93    | 9.7                   |
| Concentrate per litre milk (kg $l^{-1}$ ) | 0.43    | 0.26                  |
| Stocking rate (cows $ha^{-1}$ )           | 2.0     | 2.02                  |
| Nitrogen (kg ha <sup>-1</sup> )           | 278     | 226                   |
| Replacement rate (%)                      | 30.5    | 28.3                  |

<sup>a</sup> Farrar and Franks, 1998 (p. 153).

<sup>b</sup> Pre-set in the model.

feed input-output relationships defined in the model.

# 4.1. Changes in the milk/quota-leasing price ratio

Table 4 shows the results of varying the milk price from £0.14 to £0.25  $l^{-1}$  with concentrate, nitrogen and quota-leasing set at baseline (Nix, 1996) levels of £0.133 kg<sup>-1</sup> dry matter, £0.39 kg<sup>-1</sup> and £0.08  $l^{-1}$ , respectively. This gives a range of milk to quota-leasing price ratios of 1.8–3.1. Full time labour is initially set at one full-time worker; all other integer inputs are variable.

As expected, increasing milk price increases the number of dairy cows, the yield  $cow^{-1}$  and hence total milk output. Forage intake (grass and silage) declines from 4.91 to 3.96 t  $cow^{-1}$ ; concentrate use increases from 0.93 to 3.32 t  $cow^{-1}$ . Nitrogen applied ha<sup>-1</sup> increases as stocking rate increases up to the limit of 2 livestock units ha<sup>-1</sup>. The restriction on labour available, together with the increased milking time required for higher yielding cows, makes it more profitable to switch to contract silaging of grass, thus allowing a greater number of higher yielding cows to be milked as price increases. To accommodate the increased number of dairy cows within the stocking rate

Table 4 Model results with varying milk price

|                                      | ne Casual Contract     | 0 53        | 0 124       | 64 182      | 64 182      | 83 194      | 0 535       | 0 528       | 0 528       | 0 528       | 0 544       | 0 544       | 0 544        |
|--------------------------------------|------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Labour<br>(h)                        | Silage Overtime        | 9           | 30          | 61          | 61          | 64          | 67          | 89          | 89          | 89          | 90          | 90          | 06           |
|                                      | g Silage               | 23.7        | 27.5        | 30.7        | 30.7        | 31.3        | 28.2        | 27.8        | 27.8        | 27.8        | 28.6        | 28.6        | 28.6         |
| Area<br>(ha)                         | Grazing                | 56.3        | 52.5        | 49.3        | 49.3        | 48.7        | 51.8        | 52.2        | 52.2        | 52.2        | 51.4        | 51.4        | 51.4         |
| Fertiliser/ Area<br>ha (t) (ha)      |                        | 0.164       | 0.203       | 0.262       | 0.262       | 0.273       | 0.272       | 0.280       | 0.280       | 0.280       | 0.277       | 0.277       | 0.277        |
| (t)                                  | Silage Concentrate     | 0.93        | 0.96        | 1.39        | 1.39        | 1.39        | 3.11        | 3.31        | 3.31        | 3.31        | 3.32        | 3.32        | 3.32         |
| Food per cow (t)                     | Silage                 | 2.05 (      | 2.15 (      | 2.10        | 2.10        | 2.10        | 1.79 3      | 1.74 3      | 1.74 3      | 1.74 3      | 1.76 3      | 1.76 3      | 1.76 3       |
| Food p                               | Grass                  | 75 2.86     | 75 2.67     | 75 2.78     | 75 2.78     | 75 2.77     | 25 2.28     | 25 2.24     | 25 2.24     | 25 2.24     | 25 2.20     | 25 2.20     | 25 2.20      |
| Quota<br>(I)                         |                        | -421,575    | -306,575    | -108,575    | -108,575    | -78,575     | 302,425     | 335,425     | 335,425     | 335,425     | 461,425     | 461,425     | 461,425      |
| Milk<br>(l)                          |                        | 125,000     | 240,000     | 438,000     | 438,000     | 468,000     | 849,000     | 882,000     | 882,000     | 882,000     | 1,008,000   | 1,008,000   | 1,008,000    |
|                                      | Heifers                | 9           | Ξ           | 18          | 18          | 19          | 29          | 30          | 30          | 30          | 17          | 17          | 17           |
|                                      | Calves Beef            | 06          | 70          | 45          | 45          | 40          | 0           | 0           | 0           | 0           | 0           | 0           | 0            |
|                                      |                        | 96          | 81          | 63          | 63          | 59          | 29          | 30          | 30          | 30          | 17          | 17          | 17           |
|                                      | ) 9000<br>s cows       | 0           | 0           | 0           | 0           | 0           | 87          | 98          | 98          | 98          | 112         | 112         | 112          |
|                                      | 00 8000<br>vs cows     | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0            |
| nimals                               | 00 7000<br>ws cows     | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0            |
| . of ar                              | 5000 6000<br>cows cows | 0           | 0           | 73          | 73          | 78          | Ξ           | 0           | 0           | 0           | 0           | 0           | 0            |
| Stocking No. of an<br>rate           | 5000<br>cows           | 25          | 48          | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0            |
| gin                                  |                        | 31,526 1.32 | 33,118 1.60 | 36,642 1.89 | 41,022 1.89 | 45,635 1.95 | 51,668 1.98 | 60,481 1.99 | 69,301 1.99 | 78,121 1.99 | 87,101 2.00 | 97,181 2.00 | 107,261 2.00 |
| Milk<br>price<br>ratio               |                        | 1.8         | 1.9         | 2.0         | 2.1         | 2.3         | 2.4         |             |             |             | 2.9         | 3.0         | 3.1          |
| Milk<br>price<br>(£1 <sup>-1</sup> ) | ,                      | 0.14        | 0.15        | 0.16        | 0.17        | 0.18        | 0.19        | 0.20        | 0.21        | 0.22        | 0.23        | 0.24        | 0.25         |

limit, the model buys in half the required replacement heifers (at a replacement rate of 0.305) at milk prices over £0.22  $1^{-1}$ . The only change in integer input levels occurs between £0.17 and £0.18  $1^{-1}$ , with the model buying in contract machinery and labour for all silaging operations at £0.18  $1^{-1}$  and above. This again enables farmsupplied labour to satisfy the greater milking out time requirements of higher yielding cows.

The model leases out quota over the milk price range £0.18–0.14  $1^{-1}$ . A milk to quota-leasing price ratio of £0.18–0.08 is typical of current (1999) market conditions in the UK, at this ratio 14% of the available quota is leased out. Removing the capacity to lease out quota over this price range incurs an opportunity cost of between £6362 and £11,745 in net margin (Table 5); without the availability of leasing the model meets the farm's quota through 91 '6000' 1 cows at each price level. Allowing the amount of full-time paid labour to vary and comparing net margins (Table 6) shows that there is a further penalty, increasing as the milk to quota-leasing price ratio falls, in not adjusting the full-time labour input.

To explore the extent to which input substitution is possible, the model was run with only one choice of dairy cow (6000 l). Over the milk price range of  $\pounds 0.14-0.25 \ l^{-1}$ , concentrate use increases by a small amount, from 1.32 to 1.44  $t^{-1}$  (equivalent to an increase in concentrate cost of £176-192  $cow^{-1}$ ). Forage intake declines from 5.02 to 4.84 t of dry matter  $cow^{-1}$  and fertiliser use increases from 159 to 305 kg ha<sup>-1</sup> as stocking rate increases. Restricting yield  $cow^{-1}$  to 6000 1 thus limits the possibility of substitution between grass and concentrates as price ratios change; this restricts the extent to which the model can profitably adjust to changing price ratios. At a milk price of  $\pounds 0.25 \ l^{-1}$ , the reduction in net margin is £19,772, or 18.4% compared to the unrestricted case. Restricting the model to choose from only 9000-l cows at a milk price of  $\pounds 0.14 \ l^{-1}$  reduces net margin by £22,273, or 71% compared to the unrestricted case. Thus, there are substantial financial penalties in not adjusting yield  $cow^{-1}$  to changing relative prices, particularly for high yielding herds in a situation of falling relative milk output prices.

 Table 5

 Results with and without availability of quota-leasing

| Milk price (£ 1 <sup>-1</sup> ) | Net margin<br>with leasing (£) | Net margin<br>without<br>leasing (£) | Difference<br>(£) |
|---------------------------------|--------------------------------|--------------------------------------|-------------------|
| 0.18                            | 45,635                         | 39,273                               | 6362              |
| 0.17                            | 41,022                         | 30,701                               | 10,321            |
| 0.16                            | 36,642                         | 25,241                               | 11,401            |
| 0.15                            | 33,118                         | 22,893                               | 10,225            |
| 0.14                            | 31,526                         | 19,781                               | 11,745            |

Table 6

Results with and without availability of full-time labour

| Milk price (£ 1 <sup>-1</sup> ) | Net margin<br>with no full-time<br>labour (£) | Net margin<br>with hired<br>labour = 1 (£) | Difference<br>(£) |
|---------------------------------|---|--|-------------------|
| 0.18                            | 51,940  | 47,398                                     | 4542              |
| 0.17                            | 48,441  | 41,732                                     | 6709              |
| 0.16                            | 46,221  | 37,292                                     | 8929              |
| 0.15                            | 44,651  | 33,375                                     | 11,276            |
| 0.14                            | 44,404  | 31,526                                     | 12,878            |

The above analysis assumes that quota-leasing prices remain unchanged as milk prices fall: historically, UK quota-leasing prices have moved in the same direction as milk prices. The results in Table 4 show that under baseline conditions for concentrate and nitrogen prices, a margin between milk price and quota-leasing price of £0.11  $1^{-1}$  is sufficient to favour cows producing 9000 l head<sup>-1</sup>. Thus, assuming this margin to be maintained, a milk price of £0.14  $1^{-1}$  and, therefore, a leasing price of £0.03  $1^{-1}$  would result in 87 '9000'-l cows being chosen by the model, although at a much reduced net margin.

## 4.2. Variation in nitrogen and concentrate prices

Net margin and mix of beef and dairy animals are less responsive to changes in nitrogen price (Table 7). Due to their lower forage requirements, beef animals substitute for dairy animals as the cost of producing grass increases and stocking rate falls by a small amount. Dairy cow forage consumption shifts towards silage and away from grazing, total forage consumption declines from 5.01 to 4.84 t cow<sup>-1</sup> and concentrate use  $cow^{-1}$  increases. For concentrates, an increase in price from £110 to £125 shifts production from 9000-1 cows to 6000-1 cows (Table 8), with an accompanying increase in forage use and nitrogen applied per hectare. Results are stable for concentrate prices between £130 and £145, after which the model substitutes beef cows for dairy cows.

Although the model allows production of homegrown cereal feed, it has not so far allowed for bought-in cereals — for example feed barley — to form part of the cows' diet. If we assume that the 15% reduction in intervention support, proposed as part of Agenda 2000, will lead to a 15% fall in feed cereal prices from the  $\pounds73 t^{-1}$  typical of the 1998–99 marketing year, we arrive at a price of £63  $t^{-1}$ . Running the model with the option of buying in feed barley at this price, with concentrate price held at £110 tonne<sup>-1</sup> and a milk to quota-leasing price ratio of 2.3, results in a net margin £26,000 greater than the equivalent run without availability of barley (Table 8). More cows at 9000 l are included in the model solution and more milk is produced. Less concentrate is fed to each cow; however, nitrogen application increases to the maximum possible amount allowed by the model  $(400 \text{ kg ha}^{-1})$  and more grass and silage are fed to each cow. Thus, as cereal prices fall, utilisation of forage, particularly silage, increases (under ceteris paribus conditions). The explanation for this lies with the lower metabolisable protein content of barley compared to silage (82 and 99 g kg<sup>-1</sup>, respectively). Hence, the increased use of barley in the model is balanced by an increase in use of silage. If we allow the model to buy-in a proteinbased feed such as rapeseed meal, nitrogen application falls to a more typical 223 kg  $ha^{-1}$ .

## 5. Summary and conclusions

It is important to emphasise that the results are dependent on the assumptions on which the model has been constructed, particularly the assumption of technical efficiency in relation to protein and energy requirements at each milk yield level. However, the incorporation of variable feed input and milk output levels, substitution between feed inputs, variation in nitrogen use and stocking rate

|   | ( SV ~)                         | Fertiliser Net Stoc<br>price margin rate<br>(e tra-1) (e) | Stocking No. of animals rate | 5 No. 0      | of anim          | als   |                 |                  |    |          |         | Milk<br>(I) | Quota<br>(I) | Food p  | Food per cow (t) | ()            | Fertiliser/<br>ha (t) | Area<br>(ha) |          | Labour<br>(h) |                 |                          |
|---|---------------------------------|---|------------------------------|--------------|------------------|-------|-----------------|------------------|----|----------|---------|-------------|--------------|---------|------------------|---------------|-----------------------|--------------|----------|---------------|-----------------|--------------------------|
|   |                                 |   |                              | 5000<br>cows |                  |       | 8000 source     | ) 9000<br>s cows |    | s Beel   | f Heife | TS          |              | Grazinę | g Silage         | Concentrate   |                       | Grazing      | Silage   |               | e Casua         | Overtime Casual Contract |
|   |                                 |   |                              |              |                  |       |                 |                  |    |          |         |             |              |         |                  |               |                       |              |          |               |                 |                          |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 0.29                            | 45,293  | 1.94                         | 0            | 79               | 0     | 0               | 0                | 58 | 39       | 19      | 474,000     | I            |         | 2.03             | 1.35          | 0.303                 | 49.3         | 30.7     | 63            | 86              | 182                      |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 0.31                            | 44,907  | 1.94                         | 0            | 79               | 0     | 0               | 0                | 58 | 39       | 19      | 474,000     | 1            |         | 2.03             | 1.35          | 0.303                 | 49.3         | 30.7     | 63            | 86              | 182                      |
|   | 0.33                            | 44,644  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468,000     | -78,575      |         | 2.10             | 1.39          | 0.275                 | 48.8         | 31.2     | 64            | 83              | 193                      |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 0.35                            | 44,303  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468,000     | I            |         | 2.10             | 1.39          | 0.275                 | 48.8         | 31.2     | 64            | 83              | 193                      |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 0.37                            | 43,962  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468,000     |              |         | 2.10             | 1.39          | 0.274                 | 48.7         | 31.3     | 64            | 83              | 193                      |
|   | 0.39                            | 43,622  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468000      |              |         | 2.10             | 1.39          | 0.273                 | 48.7         | 31.3     | 64            | 83              | 194                      |
|   | 0.41                            | 43,286  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468,000     |              |         | 2.11             | 1.39          | 0.271                 | 48.6         | 31.4     | 64            | 83              | 196                      |
|   | 0.43                            | 42,952  | 1.95                         | 0            | 78               | 0     | 0               | 0                | 59 | 40       | 19      | 468,000     |              |         | 2.11             | 1.40          | 0.270                 | 48.5         | 31.5     | 64            | 83              | 196                      |
|   | 0.45                            | 42,587  | 1.95                         | 0            | 77               | 0     | 0               | 0                | 09 | 41       | 19      | 462,000     |              |         | 2.12             | 1.40          | 0.266                 | 48.5         | 31.5     | 64            | 79              | 197                      |
|   | 0.47                            | 42,239  | 1.90                         | 0            | 73               | 0     | 0               | 0                | 63 | 45       | 18      | 438,000     |              |         | 2.12             | 1.40          | 0.256                 | 49.0         | 31.0     | 61            | 64              | 188                      |
|   | 0 49                            | 41 926  | 1 90                         | 0            | 73               | 0     | 0               | 0                | 63 | 45       | 18      | 438 000     |              |         | 212              | 1 40          | 0.256                 | 49.0         | 31.0     | 61            | 64              | 188                      |
| 8 Intrate with varying concentrate price lengths in the length len |                                 |   |                              |              |                  |       |                 |                  |    |          |         |             |              |         |                  |               |                       |              |          |               |                 |                          |
| I results with varying concentrate price the interval of the  | Table 8                         | :   |                              |              |                  |       |                 |                  |    |          |         |             |              |         |                  |               |                       |              |          |               |                 |                          |
| $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Model r                         | sults wit   | h varying                    | concen       | trate p          | orice |                 |                  |    |          |         |             |              |         |                  |               |                       |              |          |               |                 |                          |
| $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Concent                         | rate Net  |                              | cing Nc      | o. of            |       |                 |                  |    |          |         | Milk        | Quota        | Food    | per cow          | (t)           | Fertiliser            | / Area (1    | ıa)      | Labour (h)    | (q) .           |                          |
| 5000 6000 700 800 9000 Calves Beef Heifers       Grazing Silage Concentrate       Grazing Silage Concentrate         cows cows cows cows cows cows       Gauge Concentrate       Grazing Silage Concentrate         Grazing Silage Concentrate       Grazing Silage Concentrate       Grazing Silage Concentrate         49,216 1.95       0       0       8       44,25       2.33       22       54,425       2.173       3.31       0.252       51.0         47,273       190       0       74       1.22       54,48       6.253       51.8         44,321       195       0       0       0       0       259,400       48,252       51.0         44,321       195       0       0       0       243       0.272       48.7         44,323       195       0       7       2.173       3.1       0.274       48.7  | price<br>(f. kt <sup>-1</sup> ) | (f)   | gin rate                     | an           | IIIIais          |       |                 |                  |    |          |         | )<br>       | Ē            |         |                  |               | Па (t)                |              |          |               |                 |                          |
| 49,216         195         0         0         89         41         14         27         801,000 $254,425$ $2.25$ 1.73 $3.31$ 0.252 $51.8$ 47,273         1.90         0         36         0         0         42         55         33         22 $594,000$ $47,425$ $2.43$ 0.258 $51.0$ 46,177         1.95         0         74         0         5         0         58         39         19 $484,000$ $-62,575$ $2.43$ 0.257 $51.0$ 44,321         1.95         0         78         0         0         59         40         19 $468,000$ $-78,575$ 2.10         1.39         0.272 $48.7$ 44,321         1.95         0         78         0         59         40         19 $468,000$ $-78,575$ 2.10         1.39         0.273 $48.7$ 43,323         195         0         78         0         59         40         19 $468,000$ $-78,575$ 2.10         1.39         0.274 $48.7$ <td></td> <td>Ê.</td> <td></td> <td>50</td> <td>00 60(<br/>ws cor</td> <td></td> <td>000 8(<br/>ws cc</td> <td>06 000<br/>5 SMC</td> <td></td> <td>lves B.</td> <td>eef Hei</td> <td>ifers</td> <td></td> <td>Grazi</td> <td></td> <td>ge Concentrat</td> <td>e</td> <td>Grazin</td> <td>g Silage</td> <td></td> <td>Overtime Casual</td> <td>al Contract</td>   |                                 | Ê.  |                              | 50           | 00 60(<br>ws cor |       | 000 8(<br>ws cc | 06 000<br>5 SMC  |    | lves B.  | eef Hei | ifers       |              | Grazi   |                  | ge Concentrat | e                     | Grazin       | g Silage |               | Overtime Casual | al Contract              |
| $ \begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$   | 011                             | C 07  |                              | -            |                  |       |                 | 00               |    | -        |         | 00 T 00     |              |         | 1 73             | 2 21          | 130.0                 | 51.0         | r or     | 136           | 70              | 125                      |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 115                             | 47.2  |                              |              | 36               |       |                 | 6 4              |    | - ~      |         | 594 00      | 4            |         | 1.92             | 16.6          | 0.258                 | 51.0         | 2.02     | 051           | 60              | 151                      |
|   | 120                             | 46,1  |                              | 0            | 7 2              |       |                 | . 0              |    | ΞĔ       |         | 484,00      |              |         | 2.08             | 1.47          | 0.274                 | 48.8         | 31.2     | 6 8           | 87              | 192                      |
| $ \begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$   | 125                             | 45,3  |                              | 0            | 78               |       |                 | 0                |    | 4        |         | 468,00      |              |         | 2.10             | 1.39          | 0.272                 | 48.7         | 31.3     | 64            | 83              | 194                      |
| $ \begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$   | 130                             | 44,3  |                              | 0            | 78               |       |                 | 0                |    | 4        |         | 468,00      |              |         | 2.10             |               | 0.272                 | 48.7         | 31.3     | 64            | 83              | 194                      |
| $\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$  | 133.5                           | 43,6  |                              | 0            | 78               |       |                 | 0                |    | 4(       |         | 468,00      |              |         | 2.10             |               | 0.273                 | 48.7         | 31.3     | 64            | 83              | 194                      |
| $\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$  | 135                             | 43,3  |                              | 0            | 78               |       |                 | 0                |    | 4(       |         | 468,00      |              |         | 2.10             |               | 0.274                 | 48.7         | 31.3     | 64            | 83              | 193                      |
| $\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$  | 140                             | 42,3  |                              | 0            | 78               |       |                 | 0                |    | 4        |         | 468,00      |              |         | 2.10             | 1.39          | 0.274                 | 48.7         | 31.3     | 64            | 83              | 193                      |
| 40,301 1.90 0 74 0 0 0 62 44 18 444,000 -102,575 2.78 2.10 1.39 0.264 49.2 75,312 1.96 0 0 0 94 27 0 27 846,000 299,425 3.18 2.32 2.52 <sup>b</sup> 0.4 46.7  | 145                             | 41,3  |                              | 0            | 78               | -     | 0               | 0                |    | 4(       |         | 468,00      |              |         | 2.10             | 1.39          | 0.274                 | 48.7         | 31.3     | 64            | 83              | 193                      |
| 75,312 1.96 0 0 0 0 94 27 0 27 846,000 299,425 3.18 2.32 2.52 <sup>b</sup> 0.4 46.7   | 150                             | 40,3  |                              | 0            | 74               | -     | 0               | 0                |    | 4        |         | 444,00      |              |         | 2.10             | 1.39          | 0.264                 | 49.2         | 3.8      | 60            | 68              | 184                      |
|   | $110^{a}$                       | 75,3  |                              | 0            | 0                | -     | 0               | 94               |    | <u> </u> |         | 846,00      |              |         | 2.32             | $2.52^{b}$    | 0.4                   | 46.7         | 33.3     | 88            | 76              | 231                      |

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<sup>a</sup> Barley available at £63 per tonne. <sup>b</sup> Of which, 2.24 t is barley.

and variable levels of labour and machinery does allow a comprehensive range of adaptation strategies to be modelled. If attention is directed to the changes that occur across Tables 4, 7 and 8, rather than absolute values at each price ratio, we can draw the following conclusions. The results demonstrate the sensitivity of UK dairy profitability to reductions in the price of milk relative to input prices and the type of response that is possible whilst meeting stock energy and protein requirements at different yield levels. With concentrate, nitrogen and quota-leasing prices of £0.133 kg<sup>-1</sup>, £0.39 kg<sup>-1</sup> and £0.08 l<sup>-1</sup>, respectively, as milk prices fall below £0.18  $1^{-1}$ , there exists a large profit incentive to lease out quota, reduce the number of dairy cows, milk output cow<sup>-1</sup>, concentrate fed and the amount of fulltime labour. Under the assumed dietary requirements and feed availability used in the model, the scope for maintaining a given yield and adjusting the relative amount of concentrate and forage fed cow<sup>-1</sup> in response to lower milk prices is more limited, particularly for high yielding cows. The corollary of this is that the penalty for maintaining relatively low yields as milk price increases is high: nearly £20,000 at £0.25  $1^{-1}$  and a fixed yield of  $6000 \ 1 \ cow^{-1}$ .

Current (1999) margins between milk and quota-leasing prices are in the region of  $\pounds 0.11 \ l^{-1}$ : model results show that a smaller margin (higher leasing price or lower milk price) shifts production towards a lower input-output system. However, a  $\pounds 0.11 \ l^{-1}$  margin combined with lower concentrate prices favours a high input-output system. With cereal-based feedstuffs becoming less expensive under Agenda 2000, and reform of the EU dairy regime being postponed until 2005, technically efficient farmers in the UK will maintain profitability by continuing with strategies based on high-vielding cows being fed high levels of concentrate feeds. As one of the major themes of the next round of World Trade Organisation negotiations will be continued reduction in agricultural protection, it is interesting to consider how technically efficient UK dairy farmers would respond to wider reform of the EU dairy regime; specifically the removal of production quotas and world market prices for milk. Providing the world market price for milk (currently £0.16  $l^{-1}$ , Milk Development Council, 1998) remains at or above £0.11  $l^{-1}$ technically efficient UK dairy farmers would find it profitable to continue with a high input–output system, albeit at a much reduced net margin, as the return to quota falls to zero. This suggests that these farmers would be able to compete with farmers in major milk product-exporting countries such as New Zealand.

Finally, although a full specification of a UK dairy farm has been attempted here, there still remain further interesting possibilities for future research. With respect to dairy production, the interaction between stocking rates and grass growth and yield and hence individual animal performance requires further work. More generally, farm economic models require better information on the available weekly hours for animal grazing and field operations: linking economic models with models describing crop growth and soil workability at different times of the year would be a significant development.

# Acknowledgement

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## Appendix

Notation

| $CROP_{bc}$                                  | number of ha of crop $c$ ( $c = 16$ ) in each block $b$                          |
|--|--|
| FREE <sub>bc</sub>                           | (b=14)<br>number of ha free in block b<br>rotated against crop c in block<br>b+1 |
| $CCOEF_{ca}$                                 | work rate for activity $a$<br>( $a = 123$ ) of crop $c$ (h ha <sup>-1</sup> )    |
| CLAB <sub>caw</sub> ,                        | hours of labour and contract   |
| CONT <sub>caw</sub>                          | labour used for activity <i>a</i> of<br>crop <i>c</i> in week $w$ ( $w = 152$ )  |
| LAND <sub>ca</sub> ,<br>NOLAND <sub>ca</sub> | switch for activity $a$ of crop $c$ that uses land or no land                    |

| WLAND <sub>caw</sub>  | ha of land used for activity $a$ of crop $c$ in week $w$ | $\operatorname{GCROP}_c$                            | switch that defines crop c as a grazing crop      |  |  |
|-----------------------|--|---|---|--|--|
| SLAB <sub>sw</sub>    | hours of labour used for                                 | GPROP <sub>c</sub>                                  | proportion of grazing crop c                      |  |  |
| $SLI (D_{SW})$        | stock $s$ ( $s = 18$ ) in week $w$                       | OF KOL <sub>c</sub>                                 | used for grazing                                  |  |  |
| STOCK <sub>s</sub>    | number of stock s  | MILK  | annual milk production (1)                        |  |  |
| SCOEF <sub>sw</sub>   | hours of labour required by                              | MILK<br>MILKQ,                                      | litres of milk quota owned,                       |  |  |
| SCOLI <sub>SW</sub>   | stock s in week w  | LEQ, UNQ  | leased in and leased out                          |  |  |
| SLUR <sub>w</sub> ,   | weekly labour and contract                               | MILKT <sub>sw</sub>                                 | hours taken to milk stock s                       |  |  |
| SCONT <sub>w</sub>    | labour used for slurry                                   |   | in week w   |  |  |
| SCONTW                | spreading in week w                                      | FGRASS <sub>lc</sub>                                | ha of crop $c$ fertilised at level 1              |  |  |
| FSLACK <sub>w</sub> , | unused field and stock labour                            |   | (1 = 14)  |  |  |
| ASLACK <sub>w</sub>   | in week w  | ΤΕΟΟΡ   | total kg dry matter of food                       |  |  |
|                       |  | $\mathrm{TFOOD}_{sfw},\ \mathrm{GFOOD}_{fw},$       |   |  |  |
| $OT_w, FOT_w,$        | total, field, stock and barn overtime in week w          | 5   | f(f=16), grown and<br>hought in weak w and fad to |  |  |
| $SOT_w, BOT_w$        | total, field and barn casual                             | BFOOD <sub>fw</sub>                                 | bought in week <i>w</i> and fed to                |  |  |
| $CAS_w, FCAS_w,$      |  | CTIME   | stock s   |  |  |
| $BCAS_w$              | labour in week w   | $\text{GTIME}_{cw}$                                 | crop $c$ in week $w$ available for                |  |  |
| $FARMFT_w$ ,          | available farmer fieldtime and stocktime in week w       | CVIELD  | grazing   |  |  |
| FARMSTW               |  | GYIELD <sub>1w</sub> ,                              | kg/ha DM grass yield and                          |  |  |
| $LABFT_w$ ,           | available labourer fieldtime                             | $\text{GCUMY}_{1w}$                                 | cumulative yield in week w                        |  |  |
|                       | and stocktime in week w                                  |   | at fertilisation level 1                          |  |  |
| $MAVAIL_w$ ,          | available machine time and                               | $HAYLAB_{1w}$                                       | hours cutting hay fertilised at                   |  |  |
|                       | overtime in week w                                       |   | level 1 in week w                                 |  |  |
| MTIME <sub>wm</sub>   | machine time for machine $m$                             | $TSLUR_s$ ,   | total slurry produced by stock                    |  |  |
|                       | (m=114) used in week w                                   | GSLUR   | s and used for fertilisation                      |  |  |
| MNUM <sub>m</sub>     | number of machines <i>m</i> owned                        | $USPRE_w$   | weeks in which slurry can be                      |  |  |
| $MOPR_m$              | number of operators required                             |   | used for fertilisation                            |  |  |
| MUSE <sub>cam</sub> , | machines <i>m</i> required for                           | NBUY,   | kg nitrogen bought, and rate                      |  |  |
| $MSLUR_m$             | activity $a$ of crop $c$ or slurry                       | FRATE <sub>1</sub>                                  | of application at rate 1                          |  |  |
| MEDIC                 | spreading  | ENREQ <sub>sw</sub> ,                               | stock s energy, protein and                       |  |  |
| MFRAC <sub>cam</sub>  | fraction of activity <i>a</i> of crop                    | $MPREQ_{sw},$                                       | dry matter requirement in                         |  |  |
| DOT                   | c that requires machine m                                |   | week w  |  |  |
| $ROT_{bcp}$           | switch that allows crop $c$ in                           | $FOODMJ_{f}$ ,                                      | food $f$ energy, protein and                      |  |  |
|                       | block b to follow previous                               | $FOODMP_{f}$  | dry matter contents                               |  |  |
| ~ . ~ ~ ~ ~           | $\operatorname{crop} p \ (p = 16)$                       | $FOODDM_f$  |   |  |  |
| SACROP <sub>c</sub>   | switch that specifies crop c                             | MDREQ <sub>s</sub>                                  | stock <i>s</i> energy density                     |  |  |
|                       | as a set-aside crop                                      |   | requirement                                       |  |  |
| BHEIF,                | heifers, 1-week-old male                                 |   |   |  |  |
| BMCALF1W,             | calves, 1-year-old male calves                           |   |   |  |  |
| BWALF1Y               | bought in  |   |   |  |  |
| MCALF,                | male and female calves retained                          | Land and labou                                      | r   |  |  |
| FCALF                 |  |   |   |  |  |
| SMCALF,               | male and female calves sold                              |   | cated only to the crop activities                 |  |  |
| SFCALF                |  |   | and, determined by the LAND                       |  |  |
| $LU_s$                | livestock unit of stock s                                |   | 0 or 1). The slack variables,                     |  |  |
| $RR_s$                | replacement rate of stock s                              |   | SSLACK, transfer unused labour                    |  |  |
| THEAD,                | total beef head payment,                                 |   | ities to animal activities and from               |  |  |
| HEAD                  | payment per head   | animal activities to barn activities, respectively. |   |  |  |

$$\sum_{c=1}^{6} \operatorname{CROP}_{bc} + \sum_{c=1}^{6} \operatorname{FREE}_{bc} = 20 \;\forall b \tag{1}$$

$$CLAB_{caw} \times LAND_{ca} + CONT_{caw}$$
$$\times LAND_{ca} = CCOEF_{ca}$$
(2)

 $\times$  WLAND<sub>caw</sub>  $\forall c, a, w$ 

$$\sum_{c=1}^{6} \sum_{a=1}^{23} \text{WLAND}_{caw} \leq 80 - \sum_{b=1}^{4} \sum_{c=1}^{6} \text{FREE}_{bc} \ \forall w \qquad (3)$$

$$\sum_{w=1}^{52} \text{CLAB}_{caw} + \sum_{w=1}^{52} \text{CONT}_{caw} =$$

$$\sum_{b=1}^{4} \text{CROP}_{bc} \times \text{CCOEF}_{ca} \,\forall c, a$$
(4)

$$SLAB_{sw} = STOCK_s \times SCOEF_{sw} \forall s, w$$
 (5)

$$\sum_{c=1}^{6} \sum_{a=1}^{23} \text{CLAB}_{caw} \times \text{LAND}_{ca} + \text{FSLACK}_{w} + \text{SLUR}_{w} = \text{FARMFT}_{w} + \text{LABFT}_{w} + \text{FOT}_{w} + \text{FCAS}_{w} \forall w$$
(6)

$$\sum_{s=1}^{8} SLAB_{sw} + SSLACK_{w}$$
  
= FARMST<sub>w</sub> + LABST<sub>w</sub> + FSLACK<sub>w</sub>  $\forall w$  (7)

$$\sum_{c=1}^{6} \sum_{a=1}^{23} \text{CLAB}_{caw} \times \text{NOLAND}_{c,a}$$
(8)

 $\leq$  SSLACK<sub>w</sub> + BOT<sub>w</sub> + BCAS<sub>w</sub>  $\forall$ w

 $\text{CONT}_{caw} \leq 2 \times \text{MAVAIL}_{w} \ \forall c, a, w$  (9)

 $OT_{w} = FOT_{w} + SOTw + BOT_{w} \forall w$ (10)

 $OT_w \leq OTAVAIL_w \forall w$  (11)

 $CAS_{w} = FCAS_{w} + BCAS_{w}$ (12)

# Machinery

The MFRAC variable allows a fixed workrate to be used for operations that consist of more than one machine; e.g. harvesting winter barley consists of both combining equipment and grain transportation equipment. MFRAC variable determines the proportion of the overall labour workrate required for each type of machine (e.g. out of 2.1 h required for barley harvesting, 0.6 are required for combining, giving a combine MFRAC value of 0.286).

$$MTIME_{wm} = \sum_{c=1}^{6} \sum_{a=1}^{23} CLAB_{caw} \times MUSE_{cam}$$
$$\times MFRAC_{cam} + SLUR_{w}$$
$$\times MSLUR_{m} \forall w, m \qquad (13)$$

$$\sum_{m=1}^{16} \text{MTIME}_{wm} \times \text{MOPR}_{m} = \text{FARMFT}_{w}$$

$$+ \text{LABFT}_{w} + \text{FOT}_{w} - \text{FSLACK}_{w} \forall w$$
(14)

$$MTIME_{wm} \leq MNUM_m \times MAVAIL_w \forall w, m$$
 (15)

## Rotations (e.g. for block 2)

The ROT constant (values 0 and 1) specifies which crops can be grown in which block, and which crop they can follow.

$$CROP_{2c} \leqslant \sum_{p=1}^{6} CROP_{1p} \times ROT_{2cp} + FREE_{1c} \forall c$$
(16)

Milk production, quota and time

$$MILK = STOCK_1 \times 5000 + STOCK_2 \times$$
  

$$6000 + STOCK_3 \times 7000 + STOCK_4 \times$$
 (17)  

$$8000 + STOCK_5 \times 9000$$

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MILK = MILKQ + LEQ - UNQ(18)

$$\sum_{s=1}^{6} \text{STOCK}_s \times \text{MILK}_{sw} \leqslant 35 \; \forall \; w \tag{19}$$

Cow replacement and stocking rate

$$\text{STOCK}_7 + \text{BHEIF} \ge \sum_{s=1}^5 \text{STOCK}_s \times \text{RR}_s$$
 (20)

$$FCALF = STOCK_7$$
 (21)

$$MCALF + BMCALF1Y = STOCK_8$$
(22)

$$MCALF + SMCALF = \sum_{s=1}^{5} STOCK_s \times$$
(23)

 $0.5 + STOCK_7 \times 0.5 + BMCALF1W$ 

$$FCALF + SFCALF = \sum_{s=1}^{5} STOCK_s \times 0.5$$
  
+ STOCK<sub>7</sub> × 0.5 (24)

$$STOCK_6 = MCALF + FCALF$$
 (25)

$$\sum_{s=1}^{6} \text{STOCK}_{s} \times \text{LU}_{s} \leq \sum_{b=1}^{4} \sum_{c=1}^{4} \text{CROP}_{bc} \times \text{GPROP}_{c} \times 2$$
(26)

Beef headage payments

 $THEAD \times STOCK_8 \times HEAD$ (27)

 $THEAD \leq HEAD \times 90 \tag{28}$ 

# Grass production

The GTIME constant (values 0 or 1) ensures that grass for grazing is only available during specified periods.

$$\sum_{b=1}^{4} CROP_{bc} = \sum_{l=1}^{4} FGRASS_{1c} \ c = 1, 2, 3, 4$$
 (29)

 $GFOOD_{1w} + SURPG_w$ 

$$= \sum_{l=1}^{4} \sum_{c=1}^{4} \text{FGRASS}_{lc} \times \text{GTIME}_{cw}$$
$$\times \text{GYIELD}_{lw} \times 0.95 \ \forall \ w \tag{30}$$

*Forage production (e.g. for hay)* 

$$\sum_{l=1}^{4} \text{HAYLAB}_{lw} = \text{CLAB}_{27w} + \text{CONT}_{27w} \forall w \quad (31)$$

$$FGRASS_{l2} \times CCOEF_{27} = \sum_{w=1}^{52} HAYLAB_{lw} \forall l \quad (32)$$

$$\sum_{w=1}^{52} \text{GFOOD}_{2w} \times \text{CCOEF}_{27}$$

$$\leq \sum_{l=1}^{4} \sum_{w=1}^{52} \text{HAYLAB}_{lw} \times \text{GCUMY}_{lw} \times 0.85$$
(33)

Slurry production and nitrogen budget

$$\sum_{w=1}^{52} \text{SLUR}_w \times 4 + \sum_{w=1}^{52} \text{SCONT}_w \times 4$$
$$= \sum_{s=1}^{8} \text{STOCK}_s \times \text{TSLUR}_s$$
(34)

$$\sum_{w=1}^{52} SLUR_{w} \times USPRE_{w} \times 4 + \sum_{w=1}^{52} SCONT_{w}$$

$$\times USPRE_{w} \times 4 = GSLUR$$
(35)

$$NBUY = \sum_{l=1}^{4} \sum_{c=1}^{6} FGRASS_{lc} \times FRATE_{l}$$
  
- GSLUR × 0.005 × 1000 (36)

Feedstuffs fed to animals

$$\sum_{s=1}^{8} \text{TFOOD}_{sfw} \leq \text{BFOOD}_{fw} + \text{GFOOD}_{fw} \forall f, w$$
(37)

 $STOCK_s \times ENREQ_{sw} \times 1.05$ 

$$\leq \sum_{f=1}^{6} \text{TFOOD}_{sfw} \times \text{FOODMJ}_{f} \times 0.85 \; \forall \; s, w$$
<sup>(38)</sup>

$$STOCK_{s} \times MPREQ_{sw} \times 1.05$$

$$\leq \sum_{f=1}^{6} TFOOD_{sfw} \times FOODMP_{f} \times 0.85 \forall s, w$$
(39)

$$STOCK_{s} \times DMREQ_{sw} \times 1.05$$

$$\leqslant \sum_{f=1}^{6} TFOOD_{sfw} \times FOODDM_{f} \times 0.85 \; \forall \; s, \; w$$
(40)

$$\sum_{f=1}^{6} \text{TFOOD}_{sfw} \times \text{FOODMJ}_{f}$$

$$\geq \sum_{f=1}^{6} \text{TFOOD}_{sfw} \times \text{MDREQ}_{s} \forall s, w$$
(41)

Cash crops grown for feed

$$\sum_{w=1}^{52} \text{GFOOD}_{5w} = \text{FEED}_5 \times \text{CYIELD}_5 \times \text{DM}_5 \times 1000$$
(42)

$$\sum_{b=1}^{4} \operatorname{CROP}_{b5} = \operatorname{FEED}_5 + \operatorname{SELL}_5 \tag{43}$$

a 1-week-old male beef calf, CBMC1Y the price of a 1-year-old male beef calf, CSMC1W the price of a 1-week-old male dairy calf, CSFC1W the price of a 1-week-old female dairy calf, CH the price of a down-calved heifer, FC feed cost, NC nitrogen cost, COT overtime cost, CCAS casual labour cost, CCONT contractor cost, CSCONT slurry contractor cost, MCOST annual machine ownership cost and HFREP hourly machine running cost.

$$\sum_{c=1}^{6} SELL_{c} \times SGM_{c} + MILK \times CMILK$$

$$+ UNQ \times CQ - LEQ \times CQ + \sum_{s=1}^{8} STOCK_{s}$$

$$\times STGM_{s} + THREAD - BMCALF1W$$

$$\times CBMC1W$$

$$- BMCALF1Y \times CBMC1Y + SMCALF$$

$$\times CSMC1W + SFCALF \times CSFC1W$$

$$- BHEIF \times CH - \sum_{f=1}^{6} \sum_{w=1}^{52} BFOOD_{fw} \times FC_{f}$$

$$- NBUY \times NC - CLAB - \sum_{w=1}^{52} OT_{w} \times COT$$

$$- \sum_{w=1}^{52} CAS_{w} \times CCAS - \sum_{c=1}^{6} \sum_{a=1}^{23} \sum_{w=1}^{52} CONT_{caw}$$

$$\times CCONT_{caw} - \sum_{w=1}^{52} SCONT_{w} \times CSCONT$$

$$- \sum_{w=1}^{14} MNUM_{m} \times MCOST_{m}$$

$$- \sum_{w=1}^{52} \sum_{m=1}^{14} MTIME_{wm} \times HFREP_{m}$$
(44)

# Objective function

The objective is the maximisation of net farm margin. SGM is cash crop gross margin, FVC feed crop variable cost, CMILK milk price, CQ quotaleasing price, STGM stock gross margins excluding milk, calf, and forage costs, CBMC1W the price of

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